## **WORKING WITH OTHERS**



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HOW TO CHALLENGE:	Start with the end in mind.	Value them as a person.	Keep the atmosphere safe.	Have all of the details.
HOW TO RELATE:	<ul> <li>Be Direct.</li> <li>Start with outcome, results or benefits.</li> <li>Only provide details as asked.</li> <li>Be quick and to the point.</li> <li>Offer a way for them to win.</li> </ul>	Be Enthusiastic.  Be positive & friendly.  Provide praise.  Validate their worth.  Give them a feeling of "I respect you."  Let them externally process.	<ul> <li>Be Relational.</li> <li>Keep friendship.</li> <li>Be easy-going.</li> <li>Be low-key on objectives.</li> <li>Don't push.</li> <li>Let them respond at their own pace.</li> </ul>	Be Analytical.  Give clear facts.  Present ideas objectively.  Don't rush.  Be specific and thorough.  Let them internally process.
HOW TO PERSUADE:	<ul> <li>Key Question: WHAT?</li> <li>Focus on results/ bottom line first.</li> <li>Answer the question: "What are the benefits?"</li> </ul>	<ul> <li>Key Question: WHO?</li> <li>Provide emotion &amp; be enthusiastic.</li> <li>Share testimonies of significant people.</li> <li>Answer the question: "Who else is doing this?"</li> </ul>	<ul> <li>Key Question: WHY?</li> <li>Maintain relational harmony by being friendly.</li> <li>Take time with them.</li> <li>Do not hurry them.</li> <li>Answer the question: "Why do you want to change things?"</li> </ul>	Key Question: HOW?  It is critical that it is done correctly.  Take time to identify the specific steps to be taken.  Answer their questions.  Answer the question: "How do you want me to do this?"
HOW TO LEAD:	<ul> <li>Acknowledge what is needed.</li> <li>Then let them determine how they will accomplish it.</li> <li>Give them control.</li> <li>Let them be in charge of some part.</li> </ul>	<ul> <li>Affirm them before others.</li> <li>Seek their input about ideas, projects &amp; people.</li> <li>Let them have fun.</li> <li>Allow them to work in a group.</li> </ul>	<ul> <li>Agree on working as a team.</li> <li>Keep harmony on the team while pursuing the goal.</li> <li>Let them work at their pace within time constraints.</li> <li>Keep relationships healthy.</li> </ul>	<ul> <li>Allow them to work on details.</li> <li>Seek their input about how to do it right.</li> <li>Maintain contact for follow-up questions.</li> <li>Allow them to do things right within constraints.</li> </ul>
HOW TO DISAGREE:	<ul> <li>Agree with their outcome.</li> <li>Then ask them why they feel their way is the best.</li> <li>Show how another approach would accomplish their goal in less time, money, etc.</li> </ul>	<ul> <li>Agree with their desire.</li> <li>Then ask them what options they considered.</li> <li>After time passes they may give up or lose their passion for their position.</li> </ul>	<ul> <li>Acknowledge needed change.</li> <li>Then affirm them that the disagreement/change will not cause conflict.</li> <li>Let them have time to process the change.</li> </ul>	Acknowledge the facts.  Then point how the change will produce a better result based upon the facts.  Let them have time to process the facts and answer all questions.
HOW TO AFFIRM:	Affirm their outcomes or accomplishments.	Affirm them for their personal involvement.	Affirm their consistent and stable teamwork.	Affirm their precision and doing everything right.